

Interim Manager Supply Chain, Logistics, Sales & Procurement

Danziger Str. 7b 21629 Neu Wulmstorf (Germany)

+49 172 2746137 u.jakob59@outlook.de

* April 5th, 1959 in Hagen (Germany) Married

At a Glance

- Diverse all-rounder in the field of Transport & Logistics, Supply Chain, Sales and Procurement with 30 years of leadership experience in the development of customized strategies and their operative implementation in contract logistics and development of teams
- Extensive expertise in the holistic consideration of interrelations for a future-focused **orientation** of strategies and a sustainable **optimization of processes**
- Profound expertise: | global purchasing | World-wide sales | project management | KPIs | WMS | business management | negotiations | outsourcing | supply chain management | and many more
- Achievements: Significant increases in sales and cost reductions | efficiency improvements | realization of a closed supply chain management | customer and project acquisition
- P&L | purchasing responsibility up to €380 million | managed up to 30 employees
- Person of integrity with innovative strength and high sales and purchasing performance
- Straight-forward | authentic | solution-oriented | honest | target-oriented | pragmatic

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Professional Experiences

01/2018 - 08/2018	Manager Supply Chain	Germany	
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International Producer of Packaging Materials

Head of Supply Chain, Customer service, Production planning, Work Preparation, Warehousing and Dispatch

- 10 direct reports, 40 indirect reports
- Reorganisation of the Supply Chain and Customer Service department
- Implementation of BAAN-modules like MRP and MPS,, production planning and material ordering tools
- Modifikation, Design and Implementation of To-Be-processes for the complete supply chain
- Deputy plant manager function
- Directly reporting to the General Manager

11/2014 - 06/2017Bombardier Inc. | Berlin & Montreal (Germany & Canada) | www.bombardier.comGlobal market leader for railway and aircraft technology | sales: \$16.3 billion | 66,000employees

Global Commodity Leader, Transportation & Logistics

- Had sole responsibility for the development and definition of a global product group and purchasing strategy for transport & logistics
- Implemented a closed supply chain strategy in three plants
- Selected, controlled and evaluated suppliers
- Analyzed the procurement markets and selected global and regional partners
- Identified savings potentials, developed and consistently implemented respective measures
- Conducted negotiations of frame contracts in line with the company
- Responsible for escalation management at senior management level, internally and also at strategic suppliers
- Developed and introduced a meaningful reporting system with key figures

Professionally managed and developed product group purchasers in different regions
Responsibility: Purchasing volume up to €380 million | directly managed 4 purchasers and professionally managed 60 purchasers world-wide
Results:

- Reduced costs up to 10% p.a. with annual savings of €35 million
- Significantly improved efficiency by standardizing and streamlining processes
- Realized adjusted warehouse management systems for the implementation of a closed supply chain solution
- Reduced fixed capital by realizing the closed SCM
- Responsible for a successful and seamless outsourcing of warehousing and logistics

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05/2011 - 10/2014 Kühne + Nagel (AG & Co.) | STUTE Logistics (AG & Co.) | Hamburg (Germany) | www.stute.de

Provider of customized logistics concepts | sales: SFR 6,500 million | 66,000 employees

Department Head Project Management Aerospace | 01/2012 - 10/2014 Senior Project Manager Aerospace | 05/2011 - 12/2011

- Planned and controlled customer- and industry-specific logistics solutions for a key customer of the aviation industry as outsourced material supply
- Consulted the customers, created offers, carried out the detailed project planning and consulting
- Responsible for a tailor-made implementation of process changes required by customers
- Coordinated and controlled the entire project in the realization phase
- Supervised, controlled and, if necessary, optimized all processes during the startup and the test operation
- Identified optimization potentials and shaped the structural organization, e.g. introduced organizational tools, work instructions and training materials
- Coordinated with the responsible operative management in the expansion or reengineering of projects in a solution-oriented manner
- Carried out a customized and sustainable staff selection, training and development
- Regularly created meaningful status reports on the project progress
- Responsible for controlling of project budgets and final costing

Responsibility: Sales, budget, project volume up to € 30 million | managed 13 employees **Results:** Sales/profit increase

- Sales increase of approx. €10 million p.a.
- Implemented new processes to establish and develop customer relationships
- 03/2002 04/2011 METROPLAN Logistics Management GmbH | Hamburg (Germany) | www.metroplan.de Provider of customized logistics concepts

Project Manager | 01/2003 - 04/2011 *Project Associate* | 03/2002 - 12/2002

- Analyzed and optimized logistic process landscapes, e.g. determined key figures and implemented lean concepts and processes
- Planned and realized logistic concepts for different industries from data collection and analysis via dimensioning up to commissioning
- Created and negotiated tenders and offers
- Specified and tendered outsourcing measures in logistics and supported their implementation
- Optimized operative processes
- Exchanged information and acted as interface with different organizational units and subsections

Responsibility: Project volume up to €45 million | managed 5 employees **Results:** Successfully implemented outsourcing projects, optimizations in the seven-digit range

09/1989 - 02/2002 Self-Employed Business Consultant Logistics

10/1987 - 09/1989 Fraunhofer Institute | Dortmund (Germany) | Scientific Employee

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Education

09/2009 - 11/2009	Logistics Controller (DLA) German Logistics Academy Nuremberg (Germany)
03/2001 - 02/2002	Certified Consultant SAP/R3 Logistics Logistics Academy Hamburg (Germany)
10/1980 - 10/1987	Degree in Business Administration University of Dortmund (Germany) Focus: Materials management and logistics
07/1979 - 07/1980	Military service
05/1979	University Entrance Diploma High school Hagen-Hohenlimburg Hagen (Germany)

Additional Relevant Information

IT training	MS Office SAP/R3: WM/PP/SD	
Language skills	German: Native speaker	
	English: Fluent	
	Portuguese: Fluent	
Stay abroad	China India Australia Russia Armenia Brazil Romania Slovakia Japan	
Interests	Classic music, active piano player and choir director, sport	

Neu Wulmstorf (Germany), September, 21st, 2018