



# Moving Supplies GmbH Ulrike Bertrand

End-2-end-Processes in Supply / Value Chains, Senior Transformation Project lead, global companies  
Dipl. Chemical Engineer at University of Applied Science Aachen, focusing on polymer and in-process technology  
Languages: German, English  
Location: greater Hamburg, Germany



## Key Experience & Professional History

**2016 – 2021: End-to-end Supply / Value Chain Management,**  
Processdesign, -optimisation, -implementation  
Data-, Materialflow- and Performance Management  
Interim Transformation Manager, global leadership experience

Establish consistent integrated processes across industries, Transformation into integrated processes in complex interdisciplinary projects, drive changes:

- „Anti-Silo-ing“ in the process chain:  
Sales-Procurement-Supply Chain-Production-Logistics-Customer
- Order-to cash
- procure-to pay
- inbound-to outbound
- forecast- to- distribute in „multi-site“ landscapes

**2021: BioNTECH,**

**2020: Aerius Marine, Hubergroup, DMAN**

**2019: Accuride Wheels, R-Stahl, Aerius Marine**

**2018: DMK, Carl Zeiss AG**

**2017: Giti Tire, Sunrise Medical, DMK**

**2016 ff Moving Supplies Interim Consultancy**

**2014 – 2015 Cheminova Deutschland GmbH&Co.KG/ FMC AG,** Heading Supply Chain and Industrial Sales, Director

**2012 – 2013 Nordex Energy GmbH,** Hamburg

Heading Global Category Management Composites and Nacelles, Director

**2012 – 2000 Beiersdorf AG,** Hamburg

Global Category Manager, spend > 100 Mio €

**1998 – 2000 Beiersdorf AG,** Hamburg, Global Quality Manager Raw Materials

1994- 1998 Tesa AG, Hamburg and plant Offenburg, Process engineer

## Industry Expertise

### Broad Industry Expertise:

- **Management/Business strategy:** Higher-level integration of material flows of various different business units to implement a standard logistic process (inbound, in-plant, outbound)
- **Supply Chain Design:** Improvement of main business process, introduction of place-managed warehouses, implementation in ERP into one integrated (simplified) supply chain, all units
- **Supply Chain Excellence:** Integration of 8 plants 4 EU/4 Asia into production network, SIOP process, establishment of category management, (Re-) routing of goods flows via a European central warehouse
- **Processes standards, performance, robust, adding value:**(Re-) establish delivery capability, improve delivery reliability, appropriate responsiveness according to market needs, in the face of fluctuating demands
- **Turnaround (Restructuring + Transformation):** Initiation and implementation of restructuring measures, “cost downs” Development/implementation of location and warehouse concepts, consolidation of capacities. Change Management.
- **People and Stakeholder Management,** comprising all level, executive board to shopfloor

### Leadership

- Participative leadership
- Leadership experience along with integrity and cross-cultural competence
- Build teams and “get people going”
- Open-minded in direct and matrices reporting structures

### Other Industry Expertise (Top 3):

- Health Care & Pharmaceuticals, mobility products, medical devices
- Chemistry and FMCG
- Automotive

## Technology Expertise

- > 25 years SAP “user experience” in SD, MM, PP, QM, WM, APO / IBP
- BPMN-Business process mappings: Signavio, Visio, Eliza, among others
- Lean Mgt (e.g. 5S, 7-Why, SIPOC, DMAIC, route cause like Ishikawa ...) and Six Sigma tools, among others
- **Masterdata, article/item-, variant management, data consistency**
- Digitization
- Project Management and Software, Prince2-certified

## Personal Interests

- Travelling
- Watersports
- Skiing