

Project list

of Michael Glaser, Interim Manager Finance/Controlling and Human Resource

03 - 04 2022	Automotive supplier of forming technology, €110 M revenues, 400 employees
	Branch: Automotive
	Financial Due Diligence (project work)
	Financial due diligence and preparation of a business plan for an international group of companies from the automotive supply industry (target) for a German automotive supplier in the field of forming technology (acquirer).
07 2021	A-Kaiser GmbH in insolvency, € 80 M revenues, 450 employees, 2 sites
	Branch: Automotive
	Sales support (project work)
	Sales support for A-Kaiser GmbH in insolvency with regard to the customers VW and Daimler, initiated by the insolvency administrator Dr. Michael Jaffe
03 – 12 2019	MAT Foundries Europe GmbH, € 60 M revenues, 420 employees, site Ueckermünde
	Branch: Automotive
	Manager Finance/Controlling and HR Manager (restructuring)
	<p>Major projects and tasks:</p> <ul style="list-style-type: none"> • Monthly inventory control of raw materials, semi-finished and finished products • Clarification of customer deductions with the QA department, sales and the customers • Closure of a logistics site and relocation to the production plant • Billing of customer tooling and collection of payments • Identification and correct postings of production rejects • Account clarification and reconciliation of sub-ledgers with general ledger • Improvement of cash planning • Training in SAP transactions • Contact person for the works council in all HR matters • Negotiation of a social plan with the works council and the union IG Metall • Downsizing of the site in terms of staff • Development of human resources, accounting and controlling staff • Application for energy subsidies at BAFA, separated by locations <p>This activity as an interim manager then led to a permanent position from 01 2020 to 05 2021.</p> <p>For more details, see project certificate.</p>
04 – 07 2014	Norgren GmbH (site Fellbach near Stuttgart)
	Branch: Automotive
	Project manager in regard of reporting improvements (project work)
	<ul style="list-style-type: none"> • Conversion and standardization of the monthly reporting of three production sites in Germany and one in Slovakia (€330 M revenues) in line with the specifications of the English parent company. • Presentation of the monthly cost deviations compared to the costings • Explanation of the deviations, recommendation of countermeasures <p>For more details, see project certificate</p>