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CURRICULUM VITAE



Lothar Gert Höffges

Dipl.-Ing. Dipl.-Wirt.-Ing. PMP (Project Management Professional)

EXECUTIVE SUMMARY

Working 28 years in the automotive supplier industry for a tier one supplier focused on interior systems (I/P, headliner, door trim and RQT, pillar trim, trunk trim) and passenger car seat systems (1st to 3rd row) with focus on the Volkswagen company Europe.

After long term experience in sales and engineering position, the current focus is the program-management, for both development programs and for multiple project management (i.e. managing a number of independent projects in parallel). In total there are 18 years' experience in interior- and additional 10 years in seating-systems management. Working 15 years responsible as a program manager, I lead nine development programs, and various major program changes to serial production, as well as accomplishing many product relocations.

Just working 19 years in management position, last position as Senior Program Manager for 10 years at Johnson Controls. As of February 2015, working as Interim Manager, successfully finished my third mandate.

PERSONAL DETAILS

Michael-Wefers-Weg 26 41065 Mönchengladbach Phone: +49 21 61 60 55 59 Mobil: +49 151 750 46 195 <u>lothar.hoeffges@t-online.de</u> Date of Birth: June 17, 1956 City of birth: Mönchengladbach Marital Status: Single

PROFESSIONAL EXPERIENCE, AD INTERIM

08.2018 - 09.2019	Interim Program Manager for the new AUDI AU 513-2 e-tron GT, at IAC company Ebersberg near Munich. 2 nd AUDI full electric car. Main tasks:
	Development of the door panels following the statement of work from AUDI AG.
	Successful accomplishment of the P- and B-Release, in time, in cost Change-Management
	Organisation and execution oft he first cubing with AUDI
09.2017 - 04.18	Interim Program Manager at a supplier for contact line elements in Pforzheim-Germany. Also responsible for bottleneck management (troubleshooting) due to backlog situations in production
02.2016 - 07.17	Interim Program Manager at a 1^{st} tier supplier for AUDI Ingolstadt for the door trim of the A 6 (AU 581) successor
As of 02.2015	Start-up of an engineering office for automotive interior interim project management, founded as of 01 th December 2015

PROFESSIONAL EXPERIENCE

01.1999 - 01.2015	Johnson Controls GmbH (JCI), European head office, Burscheid
01.2006 - 01.2015	Senior Program Manager

As of <u>August 2004</u>, internal move from the JCI-development department Grefrath (former Fibrit location) to Burscheid and taking over the lead of the production support of program-management from the VW group business unit. Working with up to 3 direct reports, responsible until December 2009 for seating- and interior programs, as of January 2010 responsible only for seating programs of the OEM brands VW / Porsche / AUDI Europe-wide. This assignment consists of the lead and organization of a multiple project management up to 10 programs in parallel. With different teams, at different European locations, incl. supplier management. The business was focused on face lifts, major product changes and production and product relocations incl. all customer releases.

Top Project: - VW Passat B7 complete seat program, lead from sourcing process to SOP at JCI Zwickau plant

01.2003 - 12.2005 02.2000 - 12.2002 01.1999 - 01.2000	Other position at Johnson Controls GmbH (JCI) Program Manager, VW/Porsche Business Unit Engineering Manager, VW-Group Interiors Engineering Head of technical planning group, VW-Group Interiors Engineering
	Top development projects from 1999 to <u>August 2004:</u> - VW 358 AMPV instrument panel, development to prototype phase - AUDI D3 pillar trim, A-B-C-D pillars - AUDI D3 overhead system - WW Commercial vehicle. To everhead system

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01.1999	Johnson Controls Interiors GmbH to acquired FIBRIT/BECKER GmbH
04.1998 - 12.1998	Deutsche FIBRIT Gesellschaft mbH, Grefrath, head office, tier one supplier with focus on automobile interior systems Deputy key-account manager VW AG and Karmann GmbH. Procuration referred to § 54 HGB, turnover DM 26 Mio.
08.1995 - 03.1998	Deutsche FIBRIT Gesellschaft mbH Technical Planner (project-mgt.) with additional responsibility as sales
10.1991 - 07.1995	engineer, customer VW/Karmann Deutsche FIBRIT Gesellschaft mbH, Krefeld (subsequent removed to Grefrath), Head Office Starting as product-engineer, department sales and engineering
	Top development-projects until 1998: - VW New Beetle, door- and RQT, trunk trim, lift gate trim - AUDI A6 C4, instrument panel RHD - SAAB 900, door- and RQT
08.1979 - 03.1990	Founding of an individual enterprise in the rental car branch
EDUCATION / ARMY	
10.1988 - 07.1991	Niederrhein University of applied sciences, postgraduate studies of "industrial engineering and management" Degree: DiplWirtIng., final grade "good"
09.1980 - 10.1988	Niederrhein University of applied sciences, studies of mechanical engineering Degree: DiplIng., final grade "good"
01.1977 - 08.1979	Niederrhein University of applied sciences, department Krefeld, studies of communications engineering
01.1975 - 12.1976	German Air Force, location " Bremervörde", "Flugabwehrraketenbataillon 36"
08.1972- 07.1974	Mönchengladbach community college, Degree as advanced technical college entrance qualification
QUALIFICATIONS (selection	on)
09.2005	certification as "Project Management Professional" (PMP) Project Management Institute, PMI / USA
01.2004 - 04.2004	Johnson Controls Leadership Institute "Program and Launch Management University "
As of 2016	Owner certificate of competence referring to § 7 German explosives act, i.e. competency to handle pyrotechnic material category "P"
LANGUAGE / IT-SKILLS	
	English: business fluent
	IT: very good MS-Office 365 and MS-Project knowledge

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AWARDS

2006 Achieving the "Merit Award", and same year the JCI-Chairman's Award, due to the successful relocation of all textiles of the US based Milliken Automotive Group to other suppliers, because of shut down of all European plants on shot note.

INTERNATIONAL EXPERIENCE

2002

Eight month at Portugal to secure the jeopardized completion of all serial tools for project AUDI D3 pillar trim in time to SOP

Mönchengladbach, January 2020